Cembra

Interim Report 2026

Table of contents

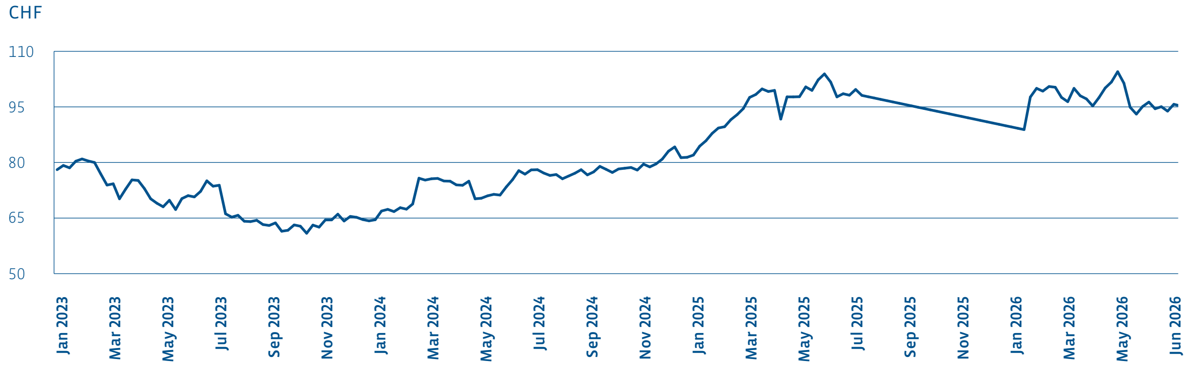
Key facts and figures

Key figures

CHF in millions	**H1 2026**	H2 2025	H1 2025	H2 2024	H1 2024
Net interest income	**184.3**	187.9	184.3	196.9	183.6
Commission and fee income	**82.9**	87.0	83.0	85.5	84.4
Net revenues	**267.2**	274.9	267.3	282.4	268.0
Provision for losses	**– 36.2**	– 42.2	– 31.4	– 38.9	– 35.2
Total operating expenses	**– 116.3**	– 117.9	– 127.3	– 129.3	– 135.2
Net income	**92.3**	92.3	87.2	92.1	78.3
Total assets	**7,760**	7,943	7,919	7,949	8,279
Net financing receivables	**6,690**	6,584	6,623	6,625	6,817
Personal loans	**2,186**	2,147	2,198	2,273	2,390
Auto leases and loans	**3,324**	3,281	3,258	3,182	3,209
Credit cards	**1,051**	1,026	1,036	1,011	1,060
BNPL	**128**	131	131	159	158
Shareholders' equity	**1,274**	1,345	1,246	1,285	1,210
Return on equity (in %, annualised)	**14.1**	13.7	13.8	14.8	12.7
Net interest margin (in %, annualised)	**5.4**	5.5	5.4	5.8	5.3
Cost / income ratio (in %)	**43.5**	42.9	47.6	45.8	50.4
Tier 1 capital ratio (in %)	**17.7**	17.6	17.7	17.9	17.1
Employees (full-time equivalents)	**744**	773	805	812	877
Credit rating (S&P)	**A–**	A–	A–	A–	A–
Basic earnings per share (in CHF)	**3.15**	3.15	2.97	3.14	2.67
Book value per share (in CHF)	**42.67**	44.83	41.53	43.00	40.33
Share price (in CHF)	**94.60**	99.35	99.70	82.00	76.70
Market capitalisation	**2,838**	2,981	2,991	2,460	2,301

For a glossary of key financial indicators including alternative performance measures please see www.cembra.ch/financialreports

Share price Cembra

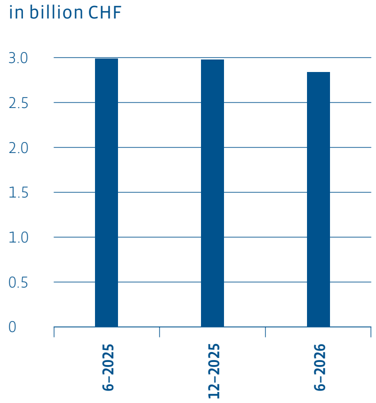


Facts

CHF

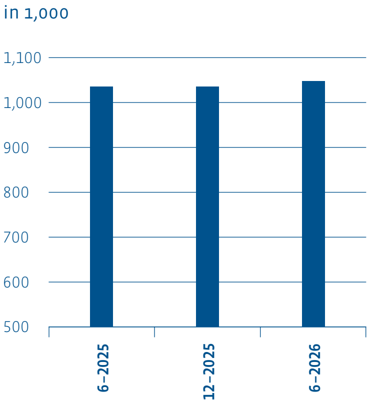
2,838,000,000

was the market capitalisation of Cembra by the end of June 2026



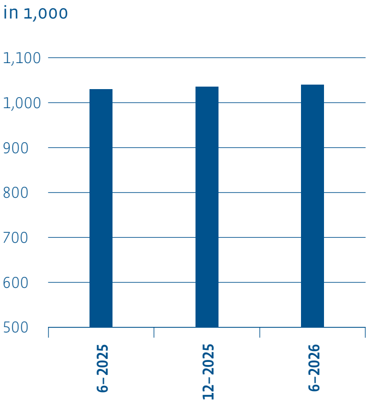
1,048,000

number of credit cards issued by Cembra



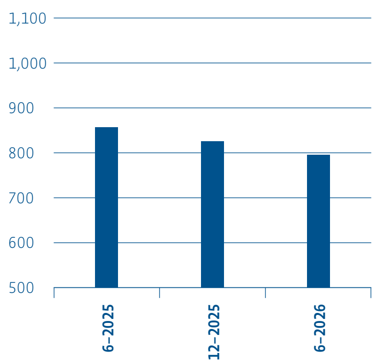
1,039,000

bank customers (excl. BNPL) trust Cembra as their preferred partner



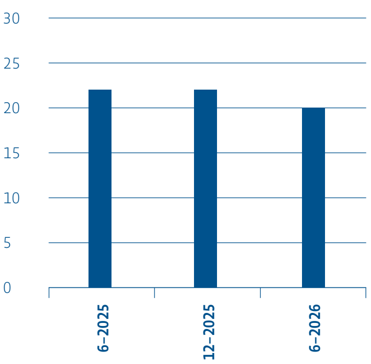
796

employees from about 40 different nations work for Cembra



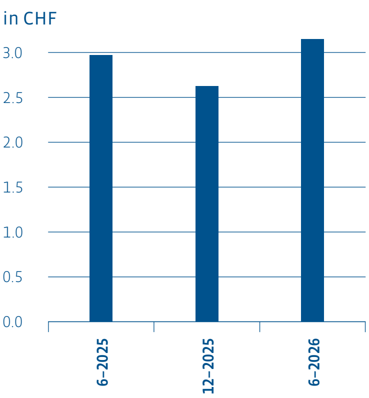
20

sales area managers serve about 3,300 car dealers



3.15

were the earnings per share (EPS) of Cembra in the first half of 2026



Dear Shareholders

In the first half of 2026, Cembra increased net income by 6% to CHF 92.3 million. The improvement was driven by a 9% reduction in operating expenses. Net revenues remained stable and net financing receivables increased by 2%. The cost/income ratio improved to 43.5% and the loss performance continued to remain solid with a loss rate of 1.1%. Return on equity reached 14.1%, and the Tier 1 capital ratio stood at 17.7%.

Cembra has signed an agreement to acquire a large part of Santander's Swiss auto financing business. The acquisition will strengthen Cembra's position in auto financing, particularly in the new car segment, expand its automotive partner network, and add further scale to its leasing platform. Cembra will also become Santander's exclusive Swiss partner for pan-European leasing and financing programmes. The transaction is expected to be EPS accretive by 2027 and to increase Cembra's return on equity by around 25 basis points from 2028. Subject to customary closing conditions, it is expected to close in November 2026.

CEO Holger Laubenthal commented: "The further improvement in our cost/income ratio demonstrates our continued discipline in executing our strategy. With the acquisition, we are taking a focused strategic step to strengthen our position in auto financing and expand our partner network. The transaction adds scale to our leasing platform and gives us access to attractive international leasing programmes. Together with the growing momentum of our growth initiatives, it creates a strong basis for profitable growth and long-term value creation."

Net financing receivables grow while net revenues remain stable
In the first six months of 2026, Cembra's net financing receivables increased by 2% to CHF 6.7 billion. Net financing receivables in personal loans increased by 2% to CHF 2.2 billion, in auto leasing by 1% to CHF 3.3 billion and increased in credit cards by 2% to CHF 1.1 billion, while net financing receivables in BNPL declined by 2% to CHF 0.1 billion.

Net revenues remained stable at CHF 267.2 million. Net interest income was unchanged at CHF 184.3 million with lower interest expenses of CHF 40.9 million compensating for the lower interest income of CHF 225.2 million following the reduction of the maximum interest rates in consumer finance. The net interest margin remained stable at 5.4% (H1 2025: 5.4%).

Commission and fee income was unchanged at CHF 82.9 million. Lower income from credit cards (–3%), and insurance (–5%) were offset by an 11% increase in loans and leases (+11%) and a 2% increase in BNPL. The share of net revenues generated from commission and fee income remained stable at 31% (H1 2025: 31%).

Improved cost/income ratio and continued solid loss performance
Total operating expenses declined by 9% to CHF 116.3 million reflecting further efficiency gains. Personnel expenses declined by 3% to CHF 60.9 million. General and administrative expenses decreased significantly by 15% to CHF 55.4 million, mainly due to lower external service costs and lower depreciation and amortisation. This resulted in an improved cost/income ratio of 43.5% (H1 2025: 47.6%).

Provisions for losses increased by CHF 4.8 million to CHF 36.2 million. The loss rate was 1.1% in the first six months of 2026 compared to 0.9% in the same period in 2025 and remained within Cembra's expected range. The non-performing-loans (NPL) ratio declined to 1.7% from 1.9% at year-end 2025, while the rate of over-30-days past due financing receivables decreased to 3.3% from 3.5%.

Further diversified funding portfolio, and strong capital base
The Group's funding portfolio decreased by 1% to CHF 6.3 billion at 30 June 2026. The share of deposits increased slightly to 57% (31 December 2025: 56%). The weighted average duration increased slightly to 2.3 years at 30 June 2026 from 2.2 years at year-end. The end-of-period funding cost declined to 1.17% (31 December 2025: 1.33%).

Cembra remains very well capitalised, with a strong Tier 1 capital ratio of 17.7% (31 December 2025: 17.6%). Shareholders' equity decreased by 5% to CHF 1.274 billion, following the payout of ordinary and special dividends totalling CHF 164 million in April 2026.

Cembra acquires Santander's Swiss auto financing business and becomes its exclusive partner in Switzerland
Cembra has signed an agreement for the acquisition of a large part of Santander Consumer Finance's Swiss auto financing business. The transaction comprises net financing receivables and other assets of about CHF 800 million as well as the intended transfer of nine partner relationships (manufacturers and importers). The agreement aims to ensure continuity for these partners as the business transitions to Cembra. The transaction is expected to close in November 2026, subject to customary closing conditions.

The acquisition will significantly strengthen Cembra's auto financing business, particularly in the new car segment. It will broaden Cembra's network of automotive partners and creates further opportunities for profitable growth.

As part of the transaction, Cembra will also become Santander's exclusive Swiss partner for pan-European leasing and financing programmes. This will give Cembra access to international manufacturer programmes and further strengthen its position as a preferred financing partner for automotive manufacturers and importers.

The transaction is expected to be EPS accretive from 2027 and to increase the Group's return on equity by around 25 basis points from 2028. It will be financed through a combination of approximately CHF 680 million of additional debt and around CHF 120 million of equity and equity-related instruments, including the planned use of treasury shares corresponding to about 2.0% of share capital. For 2026, Cembra expects integration costs and transaction-related one-off expenses. These costs, together with the planned use of treasury shares, are expected to temporarily reduce the Group's return on equity by around 1 percentage point in 2026.

Outlook
Excluding the transaction, Cembra expects its full-year performance 2026 to be in line with the previous guidance. Including the one-off effects from the planned transaction, Cembra expects an ROE of around 14% for 2026, a loss rate slightly above the mid-term guidance of around 1%, a cost/income ratio below 43% as well as a Tier 1 capital ratio of around 17%. Cembra aims to pay a dividend of at least CHF 4.60 for the current financial year. The company will present an update on its strategy and financial targets at an Investor Day in early December 2026.

On behalf of the Board of Directors and Management, we would like to thank our customers, shareholders and business partners for the trust they have placed in us. We would also like to express our particular gratitude to our employees, who shape the success of our Group with their expertise, dedication and engagement.

Franco Morra
Chairman

Holger Laubenthal
CEO

Management Report

Significant developments

On 12 February 2026, Cembra announced the introduction of an enhanced cashback programme for its Certo! credit card family. The programme is unique in Switzerland and makes payments more appealing to customers. In addition to the standard cashback, Certo! customers now also benefit from regularly changing promotions from retailers and service providers.

Cembra held its Annual General Meeting in Zurich on 24 April 2026. The shareholders approved all proposals of the Board of Directors, including an extraordinary dividend of CHF 1.00 per share. All members of the Board of Directors were confirmed for a further one-year term of office: Franco Morra (Chairman), Marc Berg, Thomas Buess, Wanda Eriksen, Sandra Hauser and Susanne Klöss-Braekler.

On 7 July 2026, Cembra announced the introduction of a streamlined leadership structure by bundling key responsibilities across its commercial, control and corporate functions. The new setup is designed to strengthen customer focus and further accelerate operational delivery and it will be effective from 1 August 2026.

Macroeconomic environment

We operate predominantly in Switzerland and our financial position and revenues are strongly influenced by domestic macroeconomic factors, especially gross domestic product, the unemployment rate and interest rates. We have very limited exposure to foreign currencies.

Swiss gross domestic product

Growth in Switzerland's gross domestic product (GDP) is an important indicator for the Group. In the first quarter of 2026 Switzerland's GDP grew by 0.4%, continuing the moderate economic growth of the fourth quarter 2025 (+0.2%). Overall, Switzerland's GDP is expected to increase by around 0.9% in 2026.

Interest rates

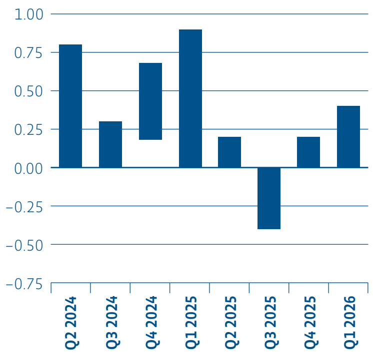
Interest rates determine the Group's funding costs. In June 2025, the Swiss National Bank (SNB) ended its cycle of interest rate cuts. Since then, the SNB has kept its policy rate at 0.00%.

Unemployment rate

The unemployment rate serves as an important indicator for the credit risk profile of the Group's customers. The unemployment rate in Switzerland remained stable at 2.9% in June 2026 compared to December 2025 (3.1%).

Quarterly Swiss GDP

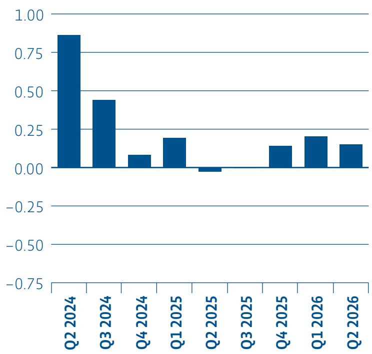
Change versus previous quarter (in %)



Source: SECO

CHF 3-year swap rate

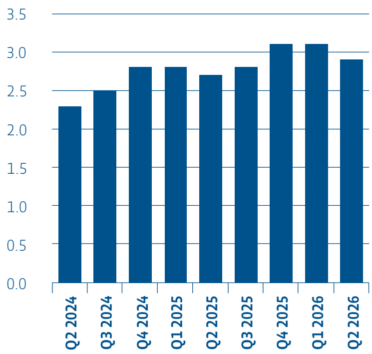
in %



Source: Bloomberg Finance L.P.

Unemployment rate in Switzerland

in %



Source: SECO

Product markets

Consumer loan market (segment Lending)

According to the Central Office for Credit Information (ZEK), the Swiss consumer loan market increased by 1% from CHF 8.905 billion on 31 December 2025 to CHF 8.957 billion in outstanding assets on 30 June 2026. The number of loan contracts outstanding increased by 2% to 380,000 (on 31 December 2025: 373,000). In a competitive environment, the Group had an estimated market share of approximately 34% of outstanding consumer loans.

Auto market (segment Lending)

The Swiss new car market increased in the first half of 2026, while the used car market decreased. According to "auto-schweiz" statistics (the association of official Swiss car importers), about 117,000 new cars were registered in the first six months of 2026, an increase of 3% compared to the first half of 2025. Electric cars accounted for 24% of new registrations, indicating an increase compared to the previous year. A total of 347,000 used cars were sold in Switzerland according to auto-i-dat AG (an independent provider for automative market data); this represents a 1% decrease compared with the first six months of 2025 (351,000). The Group estimated its auto leasing market share to be about 18% of total leasing assets outstanding.

Credit card market (segment Payments)

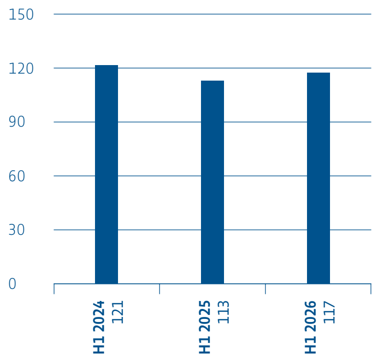
In the first half of 2026, the number of credit cards issued in Switzerland decreased by 1% to 8.4 million according to Swiss National Bank statistics from April 2026. The number of transactions increased by 4% year-on-year for the first four months of 2026, to 258 million from 248 million in 2025, and credit card transaction volumes increased by 2% to CHF 19 billion in the same period. The Group's number of cards increased by 13,000 to about 1,048,000 compared to December 2025. The Group's market share, based on the number of credit cards in circulation, was 12% in April 2026, and the share of transactions conducted via near-field communications (NFC) amounted to 14%

Buy now pay later market (segment Payments)

E-Commerce sales in Switzerland grew to CHF 15.6 billion as estimated for the first half of 2026, with buy now pay later (BNPL) representing 8–11% of total e-commerce sales. Cembra has a market share of 30–40% of the BNPL market and positions itself in the BNPL market via its subsidiary CembraPay. In the first half of 2026, CembraPay recorded a billing volume of CHF 298 million, or 16% lower than in the first half of 2025 due to the termination of non-strategic partnerships. Cembra estimates its market share in BNPL in a range from 30% to 40%.

New car registrations in Switzerland

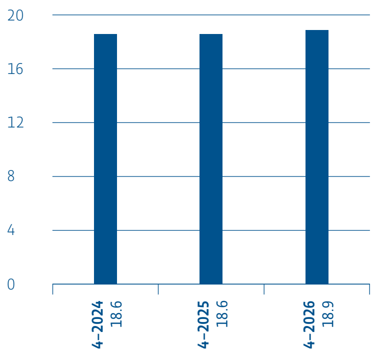
in 1,000



Source: auto-schweiz

Transaction volume Swiss credit cards

CHF in billions



Source: SNB

Balance sheet analysis

CHF in millions	30 June 2026	31 December 2025	Change	as %
Assets				
Cash and cash equivalents	**495**	781	– 286	– 37
Net financing receivables	**6,690**	6,584	106	2
Personal loans	**2,186**	2,147	40	2
Auto leases and loans	**3,324**	3,281	43	1
Credit cards	**1,051**	1,026	26	2
BNPL	**128**	131	– 3	– 2
Investment securities	**223**	202	20	10
All other assets	**352**	375	– 23	– 6
Total assets	**7,760**	**7,943**	**– 183**	**2**
Liabilities and equity				
Deposits and debt	**6,296**	6,390	– 95	– 1
Deposits	**3,590**	3,590	0	0
Debt	**2,706**	2,801	– 95	– 3
All other liabilities	**190**	207	– 17	– 8
Total liabilities	**6,486**	**6,597**	**– 112**	**– 2**
Shareholders' equity	**1,274**	1,345	– 71	– 5
Total liabilities and shareholders' equity	**7,760**	**7,943**	**– 183**	**– 2**

Net financing receivables amounted to CHF 6,690 million, an increase of 2%, or CHF 106 million, compared with year-end 2025. The increase was mainly driven by the continued growth in personal loans and auto leases and loans, broadly in line with market growth.

At the end of June 2026, the personal loans accounted for 33% of net financing receivables (2025: 33%), auto leases and loans increased to 50% (2025: 49%), the credit cards business decreased to 15% (2025: 16%), and the BNPL business made up 2% (2025: 2%).

As at 30 June 2026, net financing receivables from personal loans amounted to CHF 2,186 million, 2% higher than at year-end 2025. Auto leases and loans increased by 1% to CHF 3,324 million compared with CHF 3,281 million at the end of 2025. Credit cards net financing receivables expanded by 2%, from CHF 1,026 million to CHF 1,051 million. BNPL net financing receivables decreased by 2% to CHF 128 million (2025: CHF 131 million) in line with the exit of non-strategic partnerships and products restructuring.

Funding

The Group maintained its diversified funding in the reporting period. The deposit base remained stable at CHF 3,590 million at 30 June 2026. The Group's non-deposit debt decreased by 3% from CHF 2,801 million at 31 December 2025 to CHF 2,706 million at 30 June 2026.

Equity

Total shareholders' equity decreased by CHF 71 million, or 5%, from CHF 1,345 million to CHF 1,274 million at 30 June 2026. The decrease was mainly driven by the ordinary and extraordinary dividend of CHF 164 million, which was paid in April 2026 and was partly offset by net income of CHF 92.3 million for the first six months of 2026.

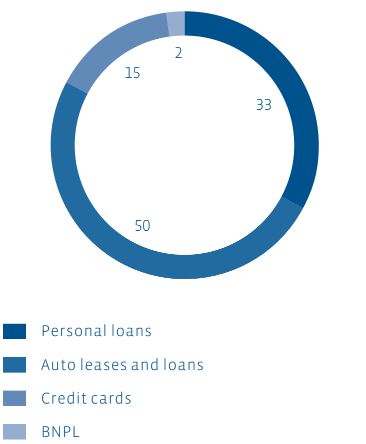
Capital position

CHF in millions	**30 June 2026**	31 December 2025	Change	as %
Risk-weighted assets	**6,354**	6,262	92	1
Tier 1 capital	**1,123**	1,102	22	2
Tier 1 ratio	**17.7 %**	**17.6 %**		

Risk-weighted assets increased by 1% to CHF 6,354 million at 30 June 2026, compared with CHF 6,262 million at 31 December 2025. Tier 1 capital increased by CHF 22 million to CHF 1,123 million, mainly due to the net income generated in the first half, offset by the dividend payment. The Tier 1 capital ratio amounted to 17.7% at 30 June 2026, which is significantly above the regulatory requirement of 11.2%.

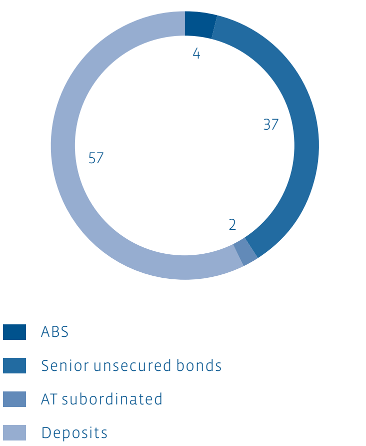
Net financing receivables

in %



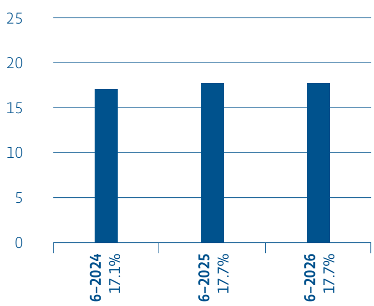
Funding structure

in %



Tier 1 capital ratio

in %

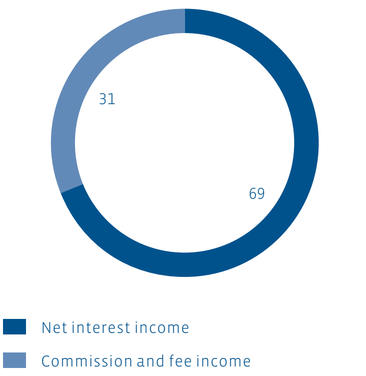


Profit and loss analysis

For the six months ended (CHF in millions)	**30 June 2026**	30 June 2025	Change	as %
Interest income	**225.2**	231.4	– 6.2	– 3
Interest expense	**– 40.9**	– 47.1	– 6.2	– 13
Net interest income	**184.3**	**184.3**	**0.0**	**0**
Commission and fee income	**82.9**	83.0	– 0.1	0
Net revenues	**267.2**	**267.3**	**– 0.1**	**0**
Provision for losses on financing receivables	**– 36.2**	**– 31.4**	**4.8**	**15**
Compensation and benefits	**– 60.9**	– 62.5	– 1.6	– 3
General and administrative expenses	**– 55.4**	– 64.8	– 9.4	– 15
Total operating expenses	**– 116.3**	**– 127.3**	**– 11.0**	**– 9**
Income before income taxes	**114.7**	**108.6**	**6.1**	**6**
Income tax expense	**– 22.4**	– 21.4	1.1	5
Net income	**92.3**	**87.2**	**5.1**	**6**

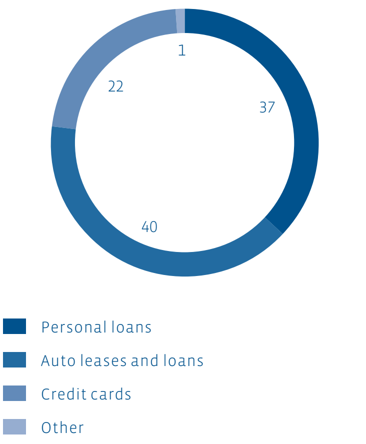
Net revenues

in %



Interest income

in %



Interest income

For the six months ended (CHF in millions)	**30 June 2026**	30 June 2025	Change	as %
Personal loans	**82.6**	88.9	– 6.3	– 7
Auto leases and loans	**89.8**	89.2	0.6	1
Credit cards	**51.4**	51.0	0.5	1
Other	**1.4**	2.3	– 0.9	– 39
Total	**225.2**	**231.4**	**– 6.2**	**– 3**

Overall, the contribution of personal loans to interest income decreased to 37% in the first six months of 2026 (H1 2025: 38%). The share of Auto leases and loans increased to 40% (H1 2025: 39%) and credit cards remained at 22% (H1 2025: 22%), compared to the year-earlier period. The contribution of other interest income from cash and investment securities remained at 1% (H1 2025: 1%).

Total interest income decreased by 3%, or CHF 6.2 million, to CHF 225.2 million in the first half of 2026. Interest income from personal loans decreased by CHF 6.3 million, or 7%, to CHF 82.6 million following the reduction of the maximum interest rate since 1 January 2026 and continued selective growth. The yield in personal loans decreased to 7.3% from 7.6% compared to the same reporting period in the previous year. Interest income from the auto leases and loans business increased by CHF 0.6 million, or 1%, to CHF 89.8 million in the first six months of 2026. The yield decreased to 5.4% (H1 2025: 5.5%). Interest income from credit cards increased by CHF 0.5 million, or 1%, to CHF 51.4 million in the reporting period, and the yield amounted to 9.7% (H1 2025: 9.8%).

Cost of funds

For the six months ended (CHF in millions)	**30 June 2026**	30 June 2025	Change	as %
Interest expense on ABS	**3.0**	3.7	– 0.7	– 19
Interest expense on deposits	**17.2**	22.3	– 5.0	– 23
Interest expense on debt	**20.7**	21.1	– 0.4	– 2
Total	**40.9**	**47.1**	**– 6.2**	**– 13**

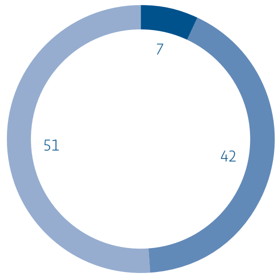
The overall cost of funds decreased to CHF 40.9 million in the first six months of 2026 (H1 2025: CHF 47.1 million) due to lower interest rates. Interest expense on auto lease asset backed securities declined by CHF 0.7 million to CHF 3.0 million in the first half of 2026. Interest expense on deposits decreased by CHF 5.0 million to CHF 17.2 million, compared with the first six months of 2025. Total interest expense on debt decreased by CHF 0.4 million to CHF 20.7 million in the first half of 2026.

Commission and fee income

For the six months ended (CHF in millions)	**30 June 2026**	30 June 2025	Change	as %
Insurance	**11.1**	11.6	– 0.6	– 5
Credit cards	**42.8**	44.1	– 1.3	– 3
Loans and leases	**9.4**	8.5	0.9	11
BNPL	**19.4**	19.4	0.1	0
Other	**0.2**	– 0.6	0.8	136
Total	**82.9**	**83.0**	**– 0.1**	**0**

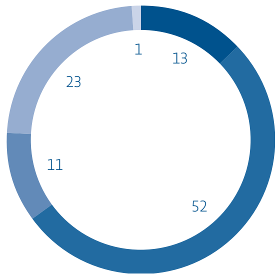
Cost of funds

in %



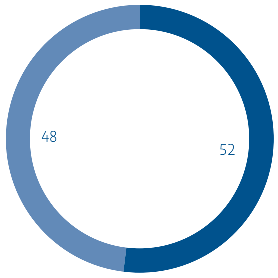
Commission and fee income

in %



Operating expenses

in %



Commission and fee income decreased slightly by CHF 0.1 million to CHF 82.9 million (H1 2025: CHF 83.0 million) in the first six months of 2026. Insurance income decreased to CHF 11.1 million (H1 2025: CHF 11.6 million). Fee income on credit cards decreased by CHF 1.3 million, or 3%, to CHF 42.8 million. Fees from loans and leases increased by CHF 0.9 million to CHF 9.4 million because of the new leasing platform and other value-added services. Fee income in the BNPL business remained at CHF 19.4 million in the first six months of 2026.

Provision for losses

For the six months ended (CHF in millions)	**30 June 2026**	30 June 2025	Change	as %
Provision for losses on personal loans	**6.4**	9.0	– 2.6	– 29
Provision for losses on auto leases and loans	**18.4**	10.6	7.7	73
Provision for losses on credit cards	**4.9**	3.7	1.1	31
Provision for losses on BNPL	**6.5**	7.8	– 1.3	– 17
Total [1]	**36.2**	**31.4**	**4.8**	**15**

[1] The provision for losses includes off-balance-sheet credit exposures and therefore might differ from the provision for losses disclosed in the Financial Statement Note 5

In the first six months of 2026, the Group's provision for losses on financing receivables increased by CHF 4.8 million to CHF 36.2 million compared to CHF 31.4 million in the same reporting period in 2025. The development reflects the return to normal after temporary effects of the synchronisation of collection and write-off procedures initiated in prior reporting periods. Generally, loss performance is still impacted by the post-Covid growth maturing in a slightly more adverse macro environment with stretched cost-of-living in exposed customer segments. The provision for losses on personal loans decreased by CHF 2.6 million to CHF 6.4 million reflecting the portfolio development in higher quality segments and reduced requirements for allowances. On auto leases and loans, the provision for losses increased by CHF 7.7 million to CHF 18.4 million related to continued growth in used car financing and accelerated remediation measures in individual segments. The provision for losses on credit cards increased by CHF 1.1 million to CHF 4.9 million. The provision for losses on BNPL decreased by CHF 1.3 million to CHF 6.5 million.

The Group's loss rate stood at 1.1% (H1 2025: 0.9%).

Compensation and benefits

For the six months ended (CHF in millions)	30 June 2026	30 June 2025	Change	as %
Compensation and benefits	**60.9**	**62.5**	**– 1.6**	**– 3**

Compensation and benefit expenses decreased by CHF 1.6 million, or 3%, to CHF 60.9 million. The decrease was mainly attributable to lower FTE and related expenses.

The Group's average number of employees (FTE) was 758 in the first half of 2026 compared with 809 in the corresponding prior-year period. At 30 June 2026, the number of FTE decreased from 773 to 744 compared with year-end 2025.

General and administrative expenses

For the six months ended (CHF in millions)	30 June 2026	30 June 2025	Change	as %
Professional services	**9.9**	11.2	– 1.3	– 12
Marketing	**4.6**	4.7	– 0.0	– 1
Collection fees	**9.2**	7.8	1.4	18
Postage and stationery	**5.1**	5.7	– 0.6	– 10
Rental expense under operating leases	**2.6**	3.0	– 0.3	– 11
Information technology	**23.4**	27.7	– 4.3	– 16
Depreciation and amortisation	**7.3**	10.2	– 2.8	– 28
Other	**– 6.8**	– 5.4	1.5	27
Total	**55.4**	**64.8**	**– 9.4**	**– 15**

General and administrative expenses decreased by CHF 9.4 million, or 15%, from CHF 64.8 million to CHF 55.4 million in the first six months of 2026. Costs from professional services decreased by 12% to CHF 9.9 million. Marketing expenses decreased by 1% to CHF 4.6 million. Collection fees increased by 18% to CHF 9.2 million driven by higher collection and asset recovery related activity within the Auto and BNPL portfolios. Costs for postage and stationery decreased by 10% to CHF 5.1 million and rental expenses decreased by 11% to CHF 2.6 million. Information technology costs decreased by CHF 4.3 million, or 16%, to CHF 23.4 million driven by lower project-related investments and external service costs. Depreciation and amortisation decreased by 28%, or CHF 2.8 million, to CHF 7.3 million because of the completion of amortisation for certain intangible assets. Other expenses increased by CHF 1.5 million primarily driven by increased business activities and capitalisation effects. As a result, the cost/income ratio declined to 43.5% from 47.6% in the first half of 2026.

Income tax expense

For the six months ended (CHF in millions)	30 June 2026	30 June 2025	Change	as %
Income tax expense	**22.4**	**21.4**	**1.1**	**5**

The Group's income tax expense increased by CHF 1.1 million, or 5%, to CHF 22.4 million in the first six months of 2026 in line with the higher income before taxes. The effective tax rate was 19.6%.

Result by segment

For the six months ended (CHF in millions)	Lending				Payments			
	30 June 2026	30 June 2025	Change	as %	**30 June 2026**	30 June 2025	Change	as %
Interest income	**173.1**	179.6	– 6.5	– 4	**52.1**	51.8	0.3	0
Interest expense	**– 33.6**	– 38.8	– 5.1	– 13	**– 7.3**	– 8.3	– 1.0	– 12
Net interest income	**139.5**	**140.8**	**– 1.3**	**– 1**	**44.8**	**43.5**	**1.3**	**3**
Commission and fee income	**19.3**	19.1	0.1	1	**63.7**	63.9	– 0.2	0
Net revenues	**158.7**	**159.9**	**– 1.2**	**– 1**	**108.5**	**107.4**	**1.1**	**1**
Provision for losses on financing receivables	**– 24.8**	**– 19.8**	**5.0**	**25**	**– 11.4**	**– 11.6**	**– 0.2**	**– 1**
Compensation and benefits	**– 36.6**	– 38.5	– 1.9	– 5	**– 24.3**	– 24.0	0.3	1
General and administrative expenses	**– 25.4**	– 30.7	– 5.3	– 17	**– 30.0**	– 34.2	– 4.2	– 12
Total operating expenses	**– 62.0**	**– 69.1**	**– 7.1**	**– 10**	**– 54.3**	**– 58.2**	**– 3.9**	**– 7**
Income before income taxes	**71.9**	**71.0**	**0.9**	**1**	**42.8**	**37.6**	**5.2**	**14**
Income tax expense	**– 14.1**	– 14.0	0.1	1	**– 8.3**	– 7.4	0.9	13
Net income	**57.8**	**57.0**	**0.8**	**1**	**34.5**	**30.2**	**4.2**	**14**

The segment Lending comprises the personal loans and the auto leasing and loans business. In Lending, the net income increased by 1% to CHF 57.8 million (H1 2025: CHF 57.0 million). Net revenues decreased by 1% to CHF 158.7 million (H1 2025: 159.9 million). Provision for losses increased to CHF 24.8 million (H1 2025: 19.8 million). Total operating expenses decreased by 10% to CHF 62.0 million. The segment Payments comprises credit cards and the buy now pay later business. In Payments, the net income increased by 14% to CHF 34.5 million (H1 2025: CHF 30.2 million). Net revenues increased by 1% to CHF 108.5 million. Provision for losses decreased to CHF 11.4 million (H1 2025: 11.6 million). Total operating expenses decreased by 7% to CHF 54.3 million.

The numbers published in the tables above are in Swiss francs and rounded; therefore rounding differences may occur.

Outlook

Excluding the transaction announced on 23 July 2026, Cembra expects its full-year performance 2026 to be in line with the previous guidance.

Including the one-off effects from the planned transaction, Cembra expects an ROE of around 14% for 2026, a loss rate slightly above the mid-term guidance of around 1%, a cost/income ratio below 43% as well as a Tier 1 capital ratio of around 17%.

Cembra aims to pay a dividend of at least CHF 4.60 for the current financial year.

Interim Financial Report 2026

Interim condensed consolidated financial statements (unaudited)

Interim condensed consolidated statements of income (unaudited)

For the six months ended (CHF in thousands)	Notes	30 June 2026	30 June 2025
Interest income	23	**225,225**	231,416
Interest expense	24	**–40,932**	–47,111
Net interest income		**184,293**	**184,305**
Commission and fee income	25	**82,937**	82,994
Net revenues		**267,229**	**267,298**
Provision for losses on financing receivables	**5**	**–36,201**	**–31,358**
Compensation and benefits		**–60,921**	–62,515
General and administrative expenses	26	**–55,385**	–64,831
Total operating expenses		**–116,307**	**–127,346**
Income before income taxes		**114,722**	**108,595**
Income tax expense	18	**–22,432**	–21,374
Net income		**92,290**	**87,221**
Earnings per share			
Basic	16	**3.15**	2.97
Diluted	16	**3.14**	2.97

See accompanying Notes to the interim condensed consolidated financial statements

Interim condensed consolidated statements of comprehensive income (unaudited)

For the six months ended (CHF in thousands)	Notes	30 June 2026	30 June 2025
Net income		**92,290**	87,221
Net prior service cost, net of tax	14	**5**	– 109
Actuarial gain / (loss), net of tax	14	**479**	939
Unrealised gains / (losses) on investment securities, net of tax	6	**– 233**	174
Gains / (losses) on cash flow hedges, net of tax	13	**1,738**	1,600
Foreign currency translation adjustments, net of tax		**– 9**	– 7
Total other comprehensive gain / (loss), net of tax		**1,979**	2,597
Comprehensive income		**94,269**	**89,818**

See accompanying Notes to the interim condensed consolidated financial statements

Interim condensed consolidated statements of financial position (unaudited)

CHF in thousands	Notes	30 June 2026	31 December 2025
Assets			
Cash and cash equivalents		**494,911**	780,977
Financing receivables, net	5	**6,689,665**	6,584,125
Investment securities	6	**222,844**	202,357
Property, equipment and software, net	7	**54,153**	58,779
thereof operating lease - right-of-use (ROU) assets	7	**23,548**	26,016
Intangible assets, net	8	**10,582**	11,417
Goodwill	9	**189,521**	189,521
Other assets	10	**97,880**	115,342
Total assets [1]		**7,759,554**	**7,942,517**
Liabilities and equity			
Deposits	11	**3,589,557**	3,589,651
Accrued expenses and other payables		**150,968**	164,741
Short-term debt	12	**669,993**	849,866
Long-term debt	12	**2,036,084**	1,950,723
Other liabilities		**29,507**	34,139
thereof operating lease - lease liability	7	**23,548**	26,016
Deferred tax liabilities, net	18	**9,435**	7,996
Total liabilities [1]		**6,485,543**	**6,597,117**
Common shares		**30,000**	30,000
Additional paid in capital (APIC)		**260,786**	259,704
Retained earnings		**1,033,884**	1,105,766
Treasury shares		**– 45,028**	– 42,460
Accumulated other comprehensive income (loss) (AOCI)		**– 5,631**	– 7,610
Total shareholders' equity		**1,274,011**	**1,345,400**
Total liabilities and shareholders' equity		**7,759,554**	**7,942,517**

[1] The Group's consolidated assets as at 30 June 2026 and 31 December 2025 include total assets of TCHF 2,750 and TCHF 333,964, respectively, of consolidated variable interest entities (VIEs) that can only be used to settle the liabilities of the VIEs. The Group's consolidated liabilities as at 30 June 2026 and 31 December 2025 include liabilities of the VIEs of TCHF 396 and TCHF 282,332, respectively, for which the VIE creditors do not have recourse to Cembra Money Bank AG

See accompanying Notes to the interim condensed consolidated financial statements

Interim condensed consolidated statements of changes in shareholders' equity (unaudited)

CHF in thousands	Common shares	APIC	Retained earnings	Treasury shares	AOCI	Total equity
Balance at 1 January 2025	**30,000**	**259,730**	**1,050,890**	**– 38,675**	**– 16,828**	**1,285,116**
Net income	–	–	87,221	–	–	87,221
Dividends paid	–	–	– 124,691	–	–	– 124,691
Change due to share-based compensation	–	85	–	2,141	–	2,226
Treasury shares	–	–	–	– 6,035	–	– 6,035
Pension benefit plan obligation reclassifications from AOCI, net of deferred tax of TCHF – 197 [1]	–	–	–	–	829	829
Unrealised gains / (losses) on investment securities, net of deferred tax of TCHF – 41	–	–	–	–	174	174
Derivatives gain / (loss), net of deferred tax of TCHF – 380	–	–	–	–	– 423	– 423
Derivatives gain / (loss) reclassified from AOCI to interest expense [2]	–	–	–	–	2,023	2,023
Foreign currency translation adjustments	–	–	–	–	– 7	– 7
Balance at 30 June 2025	**30,000**	**259,815**	**1,013,419**	**– 42,568**	**– 14,231**	**1,246,434**
Balance at 1 January 2026	**30,000**	**259,704**	**1,105,766**	**– 42,460**	**– 7,610**	**1,345,400**
Net income	–	–	**92,290**	–	–	**92,290**
Dividends paid	–	–	– 164,172	–	–	**– 164,172**
Change due to share-based compensation	–	1,082	–	1,205	–	**2,287**
Treasury shares	–	–	–	– 3,773	–	**– 3,773**
Pension benefit plan obligation reclassifications from AOCI, net of deferred tax of TCHF – 115 [1]	–	–	–	–	**483**	**483**
Unrealised gains / (losses) on investment securities, net of deferred tax of TCHF 55	–	–	–	–	**– 233**	**– 233**
Derivatives gains / (losses), net of deferred tax of TCHF – 413	–	–	–	–	**512**	**512**
Derivatives gains / (losses) reclassified from AOCI to interest expense [2]	–	–	–	–	1,226	**1,226**
Foreign currency translation adjustments	–	–	–	–	**– 9**	**– 9**
Balance at 30 June 2026	**30,000**	**260,786**	**1,033,884**	**– 45,028**	**– 5,631**	**1,274,011**

1 Reclassifications from accumulated other comprehensive income (loss) related to the Group's pension benefit plan obligation are classified in the income statement under general and administrative expenses
2 Reclassifications from accumulated other comprehensive income (loss) related to the interest expense on derivatives are classified in the income statement under interest expense

See accompanying Notes to the interim condensed consolidated financial statements

Interim condensed consolidated statements of cash flows (unaudited)

For the six months ended (CHF in thousands)	Notes	30 June 2026	30 June 2025
Cash flows from operating activities			
Net income		**92,290**	87,221
Adjustments to reconcile net income to cash provided from operating activities:			
Provision for losses on financing receivables		**36,126**	31,190
Deferred income taxes		**977**	196
Depreciation of property, equipment and software	7	**6,483**	7,830
Amortisation of intangible assets	8	**835**	2,332
(Decrease) / Increase in accrued expenses and other payables		**– 13,773**	– 62,130
Decrease / (Increase) in tax receivables		**– 2,832**	– 2,391
Decrease / (Increase) in other receivables		**448**	3,586
Decrease / (Increase) in deferred expenses		**1,286**	– 1,004
Decrease / (increase) in other assets		**– 5,230**	– 5,629
All other operating activities		**1,747**	2,165
Net cash provided by operating activities		**118,357**	**63,366**
Cash flows from investing activities			
Net (increase) / decrease in financing receivables		**– 141,667**	– 29,017
Proceeds from maturity of investment securities		**19,000**	259,000
Purchase of investment securities		**– 40,196**	– 281,476
Additions to property, equipment and software	7	**– 5,084**	– 3,601
Net cash used for investing activities		**– 167,948**	**– 55,094**
Cash flows from financing activities			
Net change in deposits		**– 94**	223,488
Repayments of short-term and long-term debt		**– 275,000**	– 150,058
Dividends paid		**– 164,172**	– 124,691
Purchase of treasury shares		**– 3,773**	– 6,035
All other financing activities		**182,775**	3,395
Net cash used for financing activities		**– 260,264**	**– 53,900**
Net increase / (decrease) in cash and cash equivalents		**– 309,855**	**– 45,628**
Cash and cash equivalents, including restricted cash classified in "Other assets"			
Beginning of the period		**816,345**	817,871
thereof restricted cash		**35,368**	24,670
End of period		**506,490**	**772,244**
thereof restricted cash		**11,579**	28,831
Supplemental disclosure			
Interest paid		**– 47,607**	– 48,692
Income taxes paid		**– 42,786**	– 30,600

See accompanying Notes to the interim condensed consolidated financial statements

Notes to the interim condensed consolidated financial statements (unaudited)

1. Basis of presentation and summary of significant accounting policies

Cembra Money Bank, which is headquartered in Zurich, Switzerland, comprises of Cembra Money Bank AG ("the Bank" or the parent company) and its subsidiaries Swiss Auto Lease 2020-1 GmbH in Liquidation, Swiss Auto Lease 2023-1 GmbH, Cembra Credit GmbH in Liquidation, Fastcap AG, CembraPay AG , Cembra Latvia SIA and Cembra Auto Finance AG (collectively "the Group"). The Group is a leading provider of financing solutions and services in Switzerland. The main products comprise consumer finance products such as personal loans, auto leases and loans, credit cards, invoice financing as well as saving products.

The accompanying unaudited Interim Condensed Consolidated Financial Statements reflect the Group's financial position, results of operations, shareholders' equity and cash flows and have been prepared in accordance with accounting principles generally accepted in the US (US GAAP) and are stated in Swiss francs (CHF).

Certain financial information, which is shown in the annual consolidated financial statements prepared according to US GAAP, is not required to be disclosed for interim reporting purposes. These statements include all adjustments (consisting of normal recurring accruals) that the Group considers necessary to present a fair statement of the Group's financial position, results of operations, shareholders' equity and cash flows. The results reported in these Interim Condensed Consolidated Financial Statements should not be regarded as indicative of results that may be expected for the entire year. They should be read in combination with the Consolidated Financial Statements and notes thereto included in the Consolidated Financial Statements as of and for the years ended 31 December 2025 and 2024.

Preparing financial statements in conformity with US GAAP requires the management to make estimates based on assumptions about future economic and market conditions that affect reported amounts and related disclosures in the financial statements. Although the Group's current estimates take into account current conditions and how management expects them to change in the future, as appropriate, it is reasonably possible that in the reporting period and beyond actual conditions could alter, which could materially affect the Group's results of operations and financial position.

The abbreviation TCHF within these financial statements refers to thousands of Swiss francs. The numbers published in the notes are rounded in thousands of Swiss francs, therefore rounding differences can occur.

2. Accounting changes

Recently issued accounting standards to be effective in future periods

In December 2025, FASB issued ASU 2025-11, "Interim Reporting (Topic 270): Narrow-Scope Improvements", which clarifies the scope and content of interim reporting disclosures and establishes principles under which events with a material impact should be disclosed in interim financial statements. Effective for interim periods within fiscal years beginning after 15 December 2027 (public business entities). Management is evaluating the potential disclosure impacts related to interim financial reporting.

In November 2025, FASB issued ASU 2025-09, "Derivatives and Hedging (Topic 815): Hedge accounting improvements" that amends aspects of hedge accounting to better align application with risk management strategies, including revisions to risk exposure aggregation and hedge effectiveness considerations. The amendments are effective for public business entities for fiscal years beginning after 15 December 2026, including interim periods therein, with early adoption permitted. The Group is evaluating the impact of this guidance on its hedge accounting policies and disclosures.

In September 2025, FASB issued "ASU 2025-06, Intangibles, Goodwill and Other, Internal-Use Software (Subtopic 350-40), Targeted Improvements to the Accounting for Internal-Use Software". This update modernises the guidance for accounting for software costs, aligning the accounting model with how software is developed today, by removing all references to project stages and clarifying the threshold entities apply to begin capitalising costs. This update is effective for annual and interim periods beginning 1 January 2028, and may be applied (i) prospectively, (ii) retrospectively, or (iii) utilising a modified transition approach. Early adoption is permitted as of the beginning of an annual reporting period. The Group is currently evaluating the impact of adopting this update on its consolidated financial statements.

In November 2024, the FASB issued ASU No. 2024-03, "Income Statement - Reporting Comprehensive Income - Expense Disaggregation Disclosures (Subtopic 220-40)", to improve the disclosures of expenses by requiring public business entities to provide further disaggregation of relevant expense captions (i.e., employee compensation, depreciation, intangible asset amortisation) in a separate note to the financial statements, a qualitative description of the amounts remaining in relevant expense captions that are not separately disaggregated quantitatively, and the total amount of selling expenses and, in an annual reporting period, an entity’s definition of selling expenses. The ASU is required to be adopted on a retrospective or prospective basis and will be effective in annual period ending 31 December, 2027 and interim periods for the interim period beginning 1 January, 2028. The Group is currently evaluating the impact on its disclosures.

Recently adopted accounting standards

In December 2023, FASB has issued ASU No. 2023-09, Improvements to Income Tax Disclosures. This ASU is intended to enhance the transparency and decision usefulness of income tax disclosures, primarily through changes to the rate reconciliation and income taxes paid information. The amendments apply to public business entities for annual periods beginning after 15 December 2024. Entities should apply the amendments on a prospective basis, but retrospective application is allowed. The adoption of this guidance as of 1 January 2025 did not have an impact on the Group's financial statements.

Significant changes in accounting policies or estimates

Effective January 2026, the Group refined its estimation process for expected credit losses under ASC 326 to incorporate expected recoveries of amounts previously written off within BNPL segment. This enhancement extends to BNPL the methodology that had previously been adopted for Personal Loans and Credit Cards. Based on historical observations of recoveries as part of our collection procedures, management believes this change provides a more accurate representation of expected credit losses in accordance with ASC 326 and industry practice. The inclusion of expected recoveries of amounts previously written off for BNPL resulted in a reduction of the allowance for credit losses of TCHF 2,860 and a corresponding reversal of provision for loss expense in the current period.

3. Business developments

Please refer to Management Report, section "Significant developments" for a summary of business developments in the first half of 2026.

4. Operating segments

Cembra's operating reportable segments reflect how the CEO, who is the chief operating decision maker (CODM), manages the Group, allocates resources and measures performance.

Cembra organised its reporting into two reportable operating segments: Lending and Payments, with no other of the remaining operations or activities recorded separately.

The following is a description of each reportable operating segment, and the products these provide to their respective client bases.

Lending
Lending includes auto loans and leasing, which has auto loans and leasing financing solutions distributed via intermediaries and car dealers and personal loans, which are offered through our branches, intermediaries and online. Lending is operating in a relatively stable and predictable market, with financing duration ranging from 1 to 8 years and moderate capital needs.

Payments
Payments includes credit cards, which has proprietary card portfolios and co-branded credit cards through partner programmes and BNPL (buy now pay later), which has consumer invoice financing services and flexible payment options for both online and point-of-sale channels. Payments is operating in a more dynamic and innovative market, with frequent short-term transactions and lighter capital requirements.

Revenues and expenses directly associated with each respective segment are included in determining respective net income results. Other indirect revenues and expenses that are attributable to a particular segment are generally allocated based on respective net revenues, financing receivables, FTE (full time equivalents) or other relevant measures. The accounting policies of these reportable segments are the same as those disclosed in note 1. Basis of presentation and summary of significant accounting policies**,** in the Annual Report 2025.

Performance measurement is based on net income. These results are used by the CODM, both in evaluating the performance, and in allocating resources, predominantly in the annual budget and forecasting process. The CODM considers budget-to-actuals variances on a monthly basis for net income when making decisions about allocating capital and personnel to each segment and in the compensation of certain employees.

The following tables present information regarding Cembra's operations by reportable segment.

	Lending		Payments		Total Group	
For the six months ended (CHF in thousands)	**30 June 2026**	30 June 2025	**30 June 2026**	30 June 2025	**30 June 2026**	30 June 2025
Interest income	**173,118**	179,568	**52,107**	51,848	**225,225**	231,416
Interest expense	**– 33,642**	– 38,788	**– 7,290**	– 8,323	**– 40,932**	– 47,111
Net interest income	**139,476**	**140,780**	**44,817**	**43,525**	**184,293**	**184,305**
Commission and fee income	**19,268**	19,142	**63,669**	63,851	**82,937**	82,994
Net revenues	**158,743**	**159,922**	**108,486**	**107,376**	**267,229**	**267,298**
Provision for losses on financing receivables	**– 24,808**	**– 19,800**	**– 11,393**	**– 11,558**	**– 36,201**	**– 31,358**
Compensation and benefits	**– 36,627**	– 38,478	**– 24,295**	– 24,036	**– 60,921**	– 62,515
General and administrative expenses	**– 25,387**	– 30,666	**– 29,998**	– 34,166	**– 55,385**	– 64,831
Total operating expenses	**– 62,014**	**– 69,144**	**– 54,293**	**– 58,202**	**– 116,307**	**– 127,346**
Income tax expense	**– 14,088**	– 13,970	**– 8,344**	– 7,404	**– 22,432**	– 21,374
Net income	**57,833**	**57,009**	**34,456**	**30,211**	**92,290**	**87,221**

	Lending		Payments		Total Group	
CHF in thousands	**30 June 2026**	31 December 2025	**30 June 2026**	31 December 2025	**30 June 2026**	31 December 2025
Identifiable assets						
Financing receivables	**5,636,585**	5,569,798	**1,203,469**	1,185,635	**6,840,054**	6,755,433
Allowance for credit losses	**– 126,660**	– 142,551	**– 23,729**	– 28,756	**– 150,389**	– 171,308
Financing receivables, net	**5,509,925**	**5,427,247**	**1,179,741**	**1,156,879**	**6,689,665**	**6,584,125**

All revenue is generated within the country of Switzerland and substantially all of Cembra's fixed assets are located within Switzerland.

5. Financing receivables and allowance for losses

As at 30 June 2026, the Group's financing receivables included lending to private customers, vehicle lease financing, credit card financing and BNPL products as follows:

CHF in thousands	30 June 2026	31 December 2025
Loans	**3,508,799**	3,471,532
Deferred costs, net	**41,781**	39,633
Total loans, including deferred costs, net	**3,550,580**	**3,511,165**
Investment in financing leases, net of deferred income [2]	**3,155,889**	3,104,299
BNPL [1]	**133,585**	139,968
Financing receivables before allowance for losses	**6,840,054**	**6,755,433**
Less allowance for losses	**– 150,389**	– 171,308
Financing receivables, net	**6,689,665**	**6,584,125**

[1] BNPL includes CembraPay AG
[2] Only financing leases residual values are secured by collateral of TCHF 1,684,818 and TCHF 1,635,482 as at 30 June 2026 and 31 December 2025, respectively (guaranteed by dealers at the end of contract)

The majority of the investment in financing leases is related to auto leases. Components of the Group's net investment in financing leases, which are included in financing receivables above, are shown below:

CHF in thousands	30 June 2026	31 December 2025
Total minimum lease payments receivable	**3,471,156**	3,426,265
Deferred income [1]	**– 315,266**	– 321,965
Investment in direct financing leases	**3,155,889**	**3,104,299**
Less allowance for losses	**– 40,247**	– 41,185
Net investment in direct financing leases	**3,115,642**	**3,063,115**

[1] Includes TCHF 25,720 and TCHF 25,977 of initial direct costs on direct financing leases as at 30 June 2026 and 31 December 2025, respectively

The subsidiaries held TCHF 0 and TCHF 306,730 of net financing receivables as at 30 June 2026 and 31 December 2025, respectively, as collateral to secure third-party debt in securitisations. See note 21. Variable interest entities for further details of securitisations.

The following table provides further information about financing receivables:

CHF in thousands	30 June 2026	31 December 2025
Personal loans	**2,269,604**	2,244,933
Auto leases and loans	**3,366,982**	3,324,866
Credit cards	**1,069,884**	1,045,666
BNPL [1]	**133,585**	139,968
Financing receivables, before allowance for losses	**6,840,054**	**6,755,433**
Allowance for losses	**– 150,389**	– 171,308
Financing receivables, net	**6,689,665**	**6,584,125**

[1] BNPL includes CembraPay AG

A summary of activity in the allowance for losses is shown below:

CHF in thousands	Balance at 1 January 2026	Provision [2] for losses	Amounts [2] written off	Recoveries	Other	Balance at 30 June 2026
Personal loans	**98,606**	**6,373**	**– 37,019**	**15,794**	**–**	**83,753**
Auto leases and loans	**43,969**	**18,358**	**– 29,718**	**10,281**	**–**	**42,890**
Credit cards	**19,813**	**4,861**	**– 12,288**	**6,156**	**–**	**18,542**
BNPL [1]	**8,918**	**6,535**	**– 13,360**	**3,109**	**–**	**5,201**
Total	**171,308**	**36,126**	**– 92,386**	**35,340**	**–**	**150,389**
As a % of total financing receivables, net						**2.2 %**

[1] BNPL includes CembraPay AG.
[2] In 2026 for BNPL the Group considers the recognition of expected recoveries of previously written-off assets amounting to an allowance for losses reduction of TCHF 2,860. For details see note 2.

CHF in thousands	Balance at 1 January 2025	Provision [2] for losses	Amounts [2] written off	Recoveries	Other	Balance at 30 June 2025
Personal loans	103,417	9,007	– 25,244	17,987	–	105,166
Auto leases and loans	29,663	10,619	– 16,522	10,866	–	34,626
Credit cards	19,468	3,717	– 6,558	5,819	–	22,447
BNPL [1]	5,906	7,847	– 9,990	2,812	–	6,576
Total [2]	**158,454**	**31,190**	**– 58,313**	**37,484**	**–**	**168,815**
As a % of total financing receivables, net						2.5 %

[1] BNPL includes CembraPay AG
[2] The 2025 synchronisation of write-off and collection processes resulted in an overall increase in the allowance for losses of TCHF 2,973.

Change in provision for losses was primarily driven by portfolio development in higher quality segments and reduced requirements for personal loan allowances as well as continued growth in used car financing and accelerated remediation measures in individual segments.

Credit quality of financing receivables

The Group describes the characteristics of the financing receivables and provides information about payment performance, credit quality indicators and impairment. The Group manages its portfolios using delinquency and nonaccrual data as key performance indicators. The categories used within this section such as nonaccrual financing receivables are defined by the authoritative guidance, and the Group bases the categorisation on the related scope and definitions contained in the related standards. The category of delinquent customer accounts is defined by the Group and is used in the process of managing the financing receivables. Definitions of these categories are provided in note 1. Basis of presentation and summary of significant accounting policies of the Consolidated financial statements as of and for the years ended 31 December 2025 and 2024.

The Group employs a robust monitoring process for its financing receivables portfolio, utilising key metrics such as payment behaviour or consumer rating. These credit quality indicators provide valuable insights into the performance of the portfolio, enabling the Group to effectively assess and manage credit risk. By tracking these metrics over time, the bank can identify trends, assess credit quality at different vintages, and proactively manage potential credit issues. This monitoring approach enhances risk management practices, supports informed decision-making, and facilitates transparency for stakeholders.

The table below shows the Group's portfolio by key credit quality indicators as of 30 June 2026. In particular, an overview of the portfolio by delinquency status is provided.

Financing receivables [1]	Year of origination						
CHF in thousands	2026	2025	2024	2023	2022	Prior	Revolving (credit card)
Current	**1,376,877**	**1,701,397**	**1,052,708**	**735,914**	**353,157**	**125,563**	**1,027,017**
0-30 days	**28,208**	**36,833**	**37,919**	**33,351**	**18,760**	**6,377**	**17,201**
30-60 days	**6,040**	**12,509**	**15,476**	**14,609**	**8,403**	**3,050**	**6,375**
60-90 days	**3,294**	**5,893**	**10,358**	**9,515**	**5,083**	**2,063**	**3,312**
90+ days	**3,622**	**17,977**	**29,988**	**28,341**	**14,479**	**7,071**	**13,807**

1 Financing receivables for loans and credit cards are net of deferred costs and income

Past due financing receivables

The following table displays payment performance of the financing receivables as a percentage of loans and investment in direct financing leases:

	30 June 2026		31 December 2025	
	Over 30 days past due	**Over 90 days past due**	Over 30 days past due	Over 90 days past due
Personal loans	**5.8 %**	**3.2 %**	6.2 %	3.5 %
Auto leases and loans	**1.6 %**	**0.7 %**	1.8 %	0.8 %
Credit cards	**2.2 %**	**1.3 %**	2.3 %	1.4 %
BNPL [1]	**11.2 %**	**5.1 %**	11.1 %	5.5 %
Total [2]	**3.3 %**	**1.7 %**	**3.5 %**	**1.9 %**

[1] BNPL includes CembraPay AG

Nonaccrual financing receivables

The following table provides further information about financing receivables that are classified as nonaccrual:

CHF in thousands	30 June 2026	31 December 2025
Personal loans	**71,660**	77,763
Auto leases and loans	**22,941**	26,233
Credit cards	**13,807**	14,699
BNPL [1]	**6,878**	7,675
Total [2]	**115,286**	**126,370**
Non-performing loan coverage [3]	**130 %**	136 %

[1] BNPL includes CembraPay AG
[2] Calculated as allowance for losses divided by nonaccrual financing receivables

Credit quality indicators

The Group employs internally developed scorecards for its credit processes, which analyse various financial and non-financial factors, such as credit history, socio-demographic data and business performance, among others. The Group utilises application scorecards during the loan application process to assess credit quality and support the underwriting process, while behavioural scorecards are employed to regularly evaluate the creditworthiness of financing receivables taking into account the most recent information on the customers' payment behaviour.

In addition to regular scorecard monitoring, the responsible functions run a parity test on a bi-annual basis to monitor at portfolio level whether the consumer ratings adequately reflect the credit quality. The parity test assesses the performance and predictive accuracy of internal scorecards, which involves comparing the actual outcomes of credit decisions with the predictive outcomes based on the scorecard.

The Group employs an internal master scale consisting of five consumer ratings (CR), each of which is assigned an implied probability of default. The default definition used in the scale is 90 days past due or write-off in 12 months. The five ratings and their associated probabilities of default are:
a. CR1 0.00% – 1.20%;
b. CR2 1.21% – 2.97%;
c. CR3 2.98% – 6.99%;
d. CR4 7.00% – 13.16%; and
e. CR5 13.17% and greater.

The table below shows the distribution of the Group's financing receivables, categorised based on consumer ratings.

	30 June 2026				
CHF in thousands	**CR1**	**CR2**	**CR3**	**CR4**	**CR5**
Personal loans	**1,006,070**	**693,136**	**397,359**	**134,539**	**38,500**
Auto leases and loans	**1,832,341**	**917,138**	**417,857**	**144,309**	**55,338**
Credit cards	**709,597**	**249,074**	**106,446**	**4,687**	**80**
Total [1]	**3,548,008**	**1,859,348**	**921,662**	**283,535**	**93,918**
As a % of total financing receivables before allowance for losses [1]	**52.9%**	**27.7%**	**13.7%**	**4.2%**	**1.4%**

[1] Does not include BNPL related to CembraPay AG. There is no material impact on the Group's consumer ratings

	31 December 2025				
CHF in thousands	CR1	CR2	CR3	CR4	CR5
Personal loans	1,014,042	662,460	376,235	144,082	48,113
Auto leases and loans	1,684,945	957,667	466,680	155,449	60,124
Credit cards	702,672	237,954	100,214	4,745	80
Total [1]	**3,401,659**	**1,858,082**	**943,129**	**304,277**	**108,318**
As a % of total financing receivables before allowance for losses [1]	51.4%	28.1%	14.3%	4.6%	1.6%

[1] Does not include eny Credit GmbH and BNPL related to CembraPay AG. There is no material impact on the Group's consumer ratings

6. Investment securities

Investment securities are comprised of debt securities available for sale.

CHF in thousands	30 June 2026	31 December 2025
Debt securities available for sale	**222,844**	202,357
Total investment securities	**222,844**	**202,357**

All investment securities are Level 1 instruments in the fair value hierarchy. The following table summarises amortised cost, fair value and unrealised gains and losses of debt securities available for sale by category.

	30 June 2026				31 December 2025			
	Amortised cost	**Gross unrealised gains**	**Gross unrealised losses**	**Fair value**	Amortised cost	Gross unrealised gains	Gross unrealised losses	Fair value
Debt securities issued by Swiss cantons	**10,022**	**151**	**–**	**10,173**	10,030	207	–	10,238
Debt securities issued by Swiss funding institutions [1]	**207,361**	**698**	**– 383**	**207,675**	177,528	936	– 419	178,045
Debt securities issued by Swiss central government [2]	**5,000**	**–**	**– 5**	**4,995**	5,000	–	– 21	4,979
Debt securities issued by supranational organisations	**–**	**–**	**–**	**–**	9,050	46	–	9,096
Debt securities available for sale	**222,383**	**848**	**– 388**	**222,844**	**201,608**	**1,189**	**– 440**	**202,357**

[1] Includes Swiss covered bonds, SNB eligible
[2] Includes SNB bills

The maturity of debt securities available for sale is presented in the table below:

	Amortised cost	Fair value
CHF in thousands	**2026**	**2026**
Within 1 year	**20,080**	**20,262**
From 1 to 5 years	**192,242**	**192,487**
From 5 to 10 years	**10,061**	**10,095**
Total debt securities	**222,383**	**222,844**

Upon analysing the financial investment portfolio, the Group determined that no allowance for loss was required as these investments represent high quality liquid assets securities for which the risk of loss was deemed minimal.

Accrued interest receivable presented separately within other assets was TCHF 1,271 and TCHF 1,387, for the period ended 30 June 2026 and 31 December 2025, respectively.

7. Property, equipment and software

The following table provides further information about property, equipment and software, excluding operating leases which are shown separately further below.

CHF in thousands	Estimated useful lives (years)	30 June 2026	31 December 2025
Original cost			
Buildings and improvements	(5-40)	**2,325**	1,810
Office equipment	(3-10)	**9,339**	9,335
Software	(1-5)	**66,328**	62,524
Total		**77,993**	**73,669**
Accumulated depreciation			
Buildings and improvements		**– 1,439**	– 1,277
Office equipment		**– 7,319**	– 6,421
Software		**– 38,630**	– 33,208
Total		**– 47,388**	**– 40,907**
Net carrying value			
Buildings and improvements		**886**	533
Office equipment		**2,020**	2,914
Software		**27,698**	29,316
Total		**30,605**	**32,762**

Depreciation expense was TCHF 6,483 and TCHF 7,830 for the periods ended 30 June 2026 and 2025, respectively. The Group did not recognise any impairment losses in both periods.

The Group holds operating leases primarily related to real estate and automobiles.

CHF in thousands	30 June 2026	31 December 2025
Components of the lease liability		
Operating lease - right-of-use (ROU) assets	**23,548**	26,016
Operating lease - lease liability	**23,548**	26,016
Short-term classification	**4,609**	4,871
Long-term classification	**18,938**	21,145
Supplemental information		
Right-of-use (ROU) assets obtained for new lease liabilities	**78**	1,999
Weighted average remaining lease term (in years)	**5.77**	6.16
Weighted average discount rate	**0.30 %**	0.33 %

For the six months ended (CHF in thousands)	**30 June 2026**	30 June 2025
Components of the lease expense		
Operating lease expense	**2,619**	2,920
Supplemental cash flow information		
Operating cash flows paid for operating leases	**2,565**	2,952
Operating cash flows paid for short-term	**208**	296

CHF in thousands	30 June 2026
Maturities of operating lease liabilities	
2026	**2,385**
2027	**4,420**
2028	**4,093**
2029	**3,847**
2030 and thereafter	**8,964**
Total lease payments	**23,708**
Less: imputed interest	**– 161**
Total	**23,548**

The Group has no impairment loss on operating leases under ASC Topic 842 for the periods ended 30 June 2026 and 2025, respectively.

8. Intangible assets

(CHF in thousands)	Estimated useful lives (years)	30 June 2026	31 December 2025
Original cost			
Customer relationships	(5 – 5.5)	**16,708**	16,997
Total		**16,708**	**16,997**
Accumulated amortisation			
Customer relationships		**– 6,126**	– 5,580
Total		**– 6,126**	**– 5,580**
Net carrying value			
Customer relationships		**10,582**	11,417
Total		**10,582**	**11,417**

Amortisation expense related to intangible assets was TCHF 835 and TCHF 2,332 for the periods ended 30 June 2026 and 2025, respectively.

9. Goodwill

On 16 February 2017, the Group acquired 100% of the shares of Swissbilling SA, a Swiss consumer invoice financing company with operations mainly in the French-speaking region of Switzerland. On 30 November 2017, the Group acquired 100% of outstanding shares of EFL Autoleasing AG, a Swiss auto leasing company domiciled in Winterthur. On 2 September 2019, the Group acquired 100% of the shares of cashgate AG, a leading consumer finance provider in Switzerland, for total consideration of CHF 277 million. On 31 October 2022, the Group acquired 100% of shares of Byjuno AG (and its sister company Byjuno Finance AG which was subsequently merged), a major provider of invoice payment solutions in Switzerland, for total consideration of CHF 60 million. Goodwill related to these acquisitions is presented below.

The Group continually assesses whether or not there has been a triggering event requiring a review of goodwill, for which both a qualitative and quantitative assessment may be performed. For the quantitative assessment, the Group applied the income approach. This approach is based on a discount rate which reflects the relevant risks and projected cash flows determined from the Group's updated five-year strategic business plan that included significant management assumptions and estimates based on its view of current and future economic conditions.

Based on the goodwill impairment analysis performed, which was based on a qualitative and quantitative assessment, the Group concluded that there was no triggering event as of 30 June 2026. There are no deferred taxes booked related to goodwill.

CHF in thousands	Balance at 1 January 2026	Goodwill acquired during the period	Other	Balance at 30 June 2026
Gross amount of goodwill	**189,521**	–	–	**189,521**
Accumulated impairment	–	–	–	–
Net book value	**189,521**	–	–	**189,521**

10. Other assets

CHF in thousands	30 June 2026	31 December 2025
Restricted cash	**11,579**	35,368
Tax receivables, net	**2,901**	69
Other receivables	**9,378**	9,826
Deferred expenses	**28,830**	30,116
Other	**45,192**	39,962
Total other assets	**97,880**	**115,342**

Restricted cash is not available for use in the ordinary course of operations and is restricted in terms of withdrawal or usage. The Group had TCHF 11,579 and TCHF 35,368 of restricted cash related mainly to the consolidated VIEs (see note 21. Variable interest entities) as at 30 June 2026 and 31 December 2025, respectively. Furthermore, the Group pledged to esisuisse half of the required deposit insurance guarantee of TCHF 8,695 and TCHF 8,149 as at 30 June 2026 and 31 December 2025 (see note 19. Commitments and guarantees).

The tax receivables consist of income tax receivables and net input VAT (net reclaimable VAT). Input VAT input represents reclaimable VAT receivables related to purchases of goods and services and is recorded in other assets. Output VAT represents VAT payable related to goods sold and services supplied and is recorded in accrued expenses and other payables. The Group has elected to present the VAT on a net basis on the consolidated statements of financial position. On a gross basis, the Group had TCHF 38,592 and TCHF 33,849 input VAT (receivable) and TCHF 36,224 and TCHF 34,801 output VAT (payable) at 30 June 2026 and 31 December 2025, respectively.

Implementation costs associated with cloud computing arrangements recorded as deferred expenses were TCHF 26,463 and TCHF 26,355 as of 30 June 2026 and 31 December 2025, respectively. Implementation costs amortisation recorded for cloud computing arrangements were TCHF 2,796 and TCHF 2,575 for the period ended 30 June 2026 and 2025, respectively.

Other includes pension plan asset of TCHF 42,135 and TCHF 36,503 as of 30 June 2026 and 31 December 2025, respectively.

11. Deposits

The following table shows the maturities of the Group's customers' saving deposits, term deposits and prepaid cards as at 30 June 2026 and 31 December 2025, respectively:

CHF in thousands	30 June 2026	31 December 2025
On demand	**674,572**	600,869
Less than 3 months	**554,632**	755,542
3 to less than 6 months	**414,315**	351,840
6 to less than 12 months	**441,899**	501,473
12 months plus, thereof	**1,504,139**	1,379,928
due in 2027	**263,482**	584,535
due in 2028	**336,252**	300,286
due in 2029	**375,902**	228,215
due in 2030	**92,943**	81,886
due in 2031	**216,989**	50,793
due in 2032 and thereafter	**218,571**	134,213
Total	**3,589,557**	**3,589,651**

There is no term maturity for on-demand saving deposits. All deposits are denominated in CHF. The weighted average interest rate on all deposits was approximately 0.92% and 1.02% as at 30 June 2026 and 31 December 2025, respectively.

12. Short-term and long-term debt

Short-term and long-term debt is shown below:

		30 June 2026		31 December 2025	
CHF in thousands	Maturity	**Amount**	**Contractual interest rate** [3]	Amount	Contractual interest rate [3]
Short-term portion					
Non-recourse borrowings (Auto ABS) [1]	2026	–	–	275,000	2.58 %
External debt (unsecured bond)	2026	–	–	125,014	0.88 %
External debt (senior convertible bond)	2026	**249,993**	**0.00 %**	249,851	0.00 %
External debt (unsecured bond)	2026	**200,000**	**0.15 %**	200,000	0.15 %
External debt (unsecured bond)	2027	**220,000**	**3.11 %**	–	–
Long-term portion					
External debt (bond eligible for additional tier 1 capital)[2]	Perpetual	**150,000**	**2.96 %**	150,000	2.96 %
External debt (unsecured bond)	2027	–		220,000	3.11 %
External debt (unsecured bond)	2027	**175,000**	**0.29 %**	175,000	0.29 %
External debt (unsecured bond)	2028	**200,000**	**0.42 %**	200,000	0.42 %
External debt (unsecured bond)	2028	**155,000**	**0.46 %**	–	–
External debt (covered bond)	2028	**150,000**	**0.65 %**	–	–
External debt (unsecured bond)	2029	**215,000**	**2.54 %**	215,000	2.54 %
External debt (unsecured bond)	2029	**235,000**	**2.41 %**	235,000	2.41 %
External debt (covered bond)	2029	**150,000**	**0.57 %**	150,000	0.57 %
External debt (unsecured bond)	2030	**210,000**	**2.67 %**	210,000	2.67 %
External debt (unsecured bond)	2030	**250,000**	**2.22 %**	250,000	2.22 %
External debt (covered bond)	2030	**150,000**	**0.73 %**	150,000	0.73 %
Debt issuance costs		**– 3,916**		– 4,276	
Total short-term and long-term debt		**2,706,077**		**2,800,589**	

[1] Related to consolidated VIEs, for further details refer to note 21. Variable interest entities. Floating interest rate hedged for fixed interest rate, see note 13. Derivatives and hedge instruments
[2] First call date November 2024 and annually thereafter
[3] Rounded to two decimal places

The contractual interest rate represents the interest due on the relevant debt at the reporting date, whereas the effective interest (all-in) rate reflects, in addition to the contractual interest rate, fees and debt issuance costs that are amortised over the expected life of the instrument. As per 30 June 2026, the Group primarily has fixed rate funding.

As at 30 June 2026 and 31 December 2025, the Group maintained TCHF 200,000 of undrawn committed facilities. The weighted average contractual commitment fee for all facilities was 0.23% at 30 June 2026 and at 31 December 2025. For details please refer to note 11 in the Consolidated Financial Statements in the Annual Report 2025.

13. Derivatives and hedge instruments

In the prior reporting periods the Group has entered into an interest rate swap agreement to manage interest rate risk exposure. The interest rate swap agreement utilised by the Group effectively modified the Group's exposure to interest rate risk by converting the floating-rate debt to a fixed-rate basis, thus reducing the impact of interest-rate changes on future interest expenses. This agreement involves the receipt of floating rate amounts in exchange for fixed rate interest payments over the life of the agreement without an exchange of the underlying principal amount.

The interest rate swap was entered into with a counterparty that met the Group's credit standards and the Group believes that the credit risk inherent in the derivative contract is not significant.

As of 31 May 2026 the interest rate swap agreement expired and was settled with the counterparty, therefore no exposure as of 30 June 2026.

	30 June 2026			31 December 2025		
CHF in thousands	**Other asset / (Other liability)**	**Gain / (loss) recognised in AOCI on derivatives**	**Gain / (loss) reclassified from AOCI to interest expense**	Other asset / (Other liability)	Gain / (loss) recognised in AOCI on derivatives	Gain / (loss) reclassified from AOCI to interest expense
Interest rate swap [1]	**–**	**2,151**	**1,226**	– 2,151	4,765	4,529
Total	**–**	**2,151**	**1,226**	**– 2,151**	**4,765**	**4,529**

[1] Interest rate swap on non-recourse borrowing (Swiss Auto Lease 2023-1 GmbH) with a notional amount of TCHF 275,000, pay fixed interest rate, receive SARON compounded floating interest rate over the three year term (May 2023 – 2026).

14. Pension plans

The cost of the pension plans is presented below:

For the six months ended (CHF in thousands)		30 June 2026	30 June 2025
Service cost for benefits earned	Compensation and benefits	**3,300**	3,602
Prior service credit amortisation	General and administrative expenses	**6**	– 136
Expected return on plan assets	General and administrative expenses	**– 6,266**	– 6,050
Interest cost on benefit obligations	General and administrative expenses	**1,843**	1,400
Net actuarial loss amortisation	General and administrative expenses	**593**	1,162
Net periodic benefit cost		**– 525**	**– 22**

The contributions required by the funding regulation are shown below:

	Employees			
Age Band	Plan "Minus"	Plan "Standard"	Plan "Plus"	Employer
25–31	5 %	6 %	9 %	6 %
32–41	5 %	7 %	10 %	9 %
42–51	7 %	8 %	11 %	12 %
52 and above	7 %	9 %	12 %	15 %

15. Capital adequacy

The Group is subject to FINMA regulations, and it has implemented the Basel III final standards, which were incorporated into Swiss law and FINMA ordinances, among them also the revised Ordinance on the Capital Adequacy effective from 1 January 2025.

The Group is applying the Basel III final rules as applicable in Switzerland. Under Basel III final standards, a variety of approaches are available to banks for the calculation of capital adequacy requirements for credit, market and operational risks. The Group uses the standardised approach (“SA-BIS” approach) to calculate the minimum requirement for covering credit risk. It applies the current exposure method (“CEM”) to calculate the required capital for counterparty credit risk for derivative. The simplified approach with credit equivalent calculated with CEM is used to quantify the loss risk to credit value adjustment (“CVA”) of the derivative. It uses the simplified standardised approach to calculate the capital charge for market risk. The Group also applies the standardised approach to calculate the capital charge for operational risk management. Thus, it fulfils the qualitative and quantitative requirements of the Ordinance on Capital Adequacy (CAO, SR 952.03) and the FINMA Circular Risk Diversification for Banks (2019/01).

The total eligible regulatory capital of the Group comprises Tier 1, Common Equity Tier 1 (CET1), additional Tier 1 capital (AT1), Tier 2 (provisions for defaulted risks) and consists of shareholders’ equity including net income for the current year. Deductions from Tier 1 include, among other items, anticipated but non-declared dividends, own shares, goodwill and deferred tax assets. Risk-weighted assets include consolidated balance sheet assets, off-balance sheet arrangements converted into credit equivalents, non-counterparty risk, market risk, operational risk from processes, people, systems and external events.

As of 30 June 2026, the Group adheres to the applicable regulatory requirements for a category 4 bank set by FINMA. The Group aims to consistently operate with a capital base that is well above this mark. The Group was adequately capitalised under the regulatory provisions outlined by FINMA and the Bank for International Settlements. Further information on capital adequacy is contained in the separate document "Basel III Pillar 3 disclosures 2025" available at www.cembra.ch/financialreports.

CHF in thousands	30 June 2026	31 December 2025
Eligible regulatory capital		
Tier 1 capital	**1,123,447**	1,101,568
of which CET1 capital	**973,447**	951,568
of which additional Tier 1 capital	**150,000**	150,000
Tier 2 capital	**2,631**	2,644
Total eligible capital	**1,126,078**	**1,104,212**
Risk-weighted assets		
Credit risk	**5,485,483**	5,394,046
Market risk	**1,305**	846
Operational risk	**867,325**	867,325
Total risk-weighted assets	**6,354,113**	**6,262,217**
Capital ratios		
CET1 ratio	**15.3 %**	15.2 %
Tier 1 ratio	**17.7 %**	17.6 %
Total capital ratio	**17.7 %**	**17.6 %**

16. Earnings per share and additional share information

For the six months ended (CHF in thousands)	30 June 2026	30 June 2025
Net income attributable to shareholders for basic earnings per share (CHF in thousands)	**92,290**	87,221
Net income attributable to shareholders for diluted earnings per share (CHF in thousands)	**92,290**	87,221
Weighted-average number of common shares		
Weighted-average number of common shares issued	**30,000,000**	30,000,000
Less weighted-average number of treasury shares	**705,323**	679,944
Weighted-average numbers of common shares outstanding for basic earnings per share	**29,294,677**	**29,320,056**
Dilution effect number of shares	**77,307**	85,443
Weighted-average numbers of common shares outstanding for diluted earnings per share	**29,371,984**	**29,405,499**
Basic earnings per share (in CHF)	**3.15**	**2.97**
Diluted earnings per share (in CHF)	**3.14**	**2.97**

The amount of common shares outstanding has changed as follows:

	30 June 2026	31 December 2025
Common shares issued		
Balance at beginning of period	**30,000,000**	**30,000,000**
Issuance of common shares	**–**	–
Balance at end of period	**30,000,000**	**30,000,000**
Treasury shares		
Balance at beginning of period	**704,404**	**681,103**
Share-based compensation	**– 16,785**	– 36,699
Purchase	**40,000**	60,000
Balance at end of period	**727,619**	**704,404**
Common shares outstanding	**29,272,381**	**29,295,596**

17. Revenue recognition

Revenue is measured based on the consideration specified in a contract with a customer, and excludes any amounts collected on behalf of third parties. Taxes assessed by a governmental authority that are both imposed on and concurrent with a specific revenue-producing transaction, that are collected by the Group from a customer, are excluded from revenue. The Group recognises revenue when it satisfies a contractual performance obligation.

These performance obligations are typically satisfied as the services in the contract are rendered. The contract terms are generally such that they do not result in any contract assets. The contracts generally do not include a significant financing component or obligations for refunds or other similar obligations. The contracts generally do not include variable consideration, therefore there is no significant judgement required in this respect.

Nature of services

The Group provides finance solutions to its customers. The main revenue streams of the Group arise from personal loans, leases and credit cards as well as from insurance products. Certain credit card-related fees and insurance commissions are in the scope of ASC 606.

Commission and fee income related to credit cards include certain transaction-based and service fees. Those fees are recognised as the services are rendered, which is when the transaction happens and is processed. In case of credit cards, the Group additionally earns interchange fees calculated as a percentage of total credit card transaction volume. Those fees are recognised when the transactions are processed.

The Group also offers insurance products to its customers. Those products are complementary to the Group's lending products and the Group acts as an agent to insurance companies. For arranging between the customer and the insurer, the Group is entitled to keep a part of the insurance premium as its commission, which is recognised on a net basis as the services are rendered.

Disaggregation of revenues

For the six months ended (CHF in thousands)	30 June 2026	30 June 2025
Insurance	**11,059**	11,609
Credit cards	**42,808**	44,110
Total	**53,867**	**55,719**

The table above differs from note 25. Commissions and fee income, as it includes only contracts with customers that are in scope of ASC Topic 606 – Revenue from Contracts with Customers.

18. Income tax expense

The provision for income taxes is summarised in the table below:

For the six months ended (CHF in thousands)	30 June 2026	30 June 2025
Current tax expense	**21,456**	21,178
Deferred tax expense / (benefit) from temporary differences	**977**	196
Income tax expense	**22,432**	**21,374**

Deferred income tax balances reflect the net tax effects of temporary differences between the carrying amounts of the assets and liabilities for financial reporting purposes and the carrying amounts for income tax purposes.

Under Swiss law, a resident company is subject to income tax at the federal, cantonal and communal levels. The federal statutory tax rate is 8.5%. The cantonal and communal corporation tax rates vary. The Group's effective tax rates were approximately 20% for both periods ended 30 June 2026 and 2025, respectively.

Net deferred tax liabilities amounted to TCHF 9,435 and TCHF 7,996 as of 30 June 2026 and 31 December 2025, respectively.

Management believes that the realisation of the recognised deferred tax assets is more likely than not, based on expectations regarding future taxable income. In assessing the realisability of deferred tax assets, the management considers whether it is more likely than not that a portion or all of the deferred tax assets will not be realised. The ultimate realisation of deferred tax assets is dependent upon the generation of future taxable income during the periods in which the temporary differences become deductible. Management considers the scheduled reversal of deferred tax liabilities, projected future taxable income and tax planning strategies in making this assessment. Based upon the level of historical taxable income and projections for future taxable income over the periods in which the deferred tax assets are deductible, management believes it is more likely than not that the Group will realise the benefits of these deductible differences. The amount of the deferred tax assets is considered realisable, however, it could be reduced in the near term if estimates of future taxable income during the carry-forward period are significantly reduced.

The Group has no unrecognised tax benefits. Management believes that there are no uncertain tax positions that would require a reserve.

19. Commitments and guarantees

The Group's guarantees are provided in the ordinary course of business and are underwritten by considering the economic, liquidity and credit risk of the counterparty.

The Bank has established a covered bond programme under which the issued bonds are guaranteed to bondholders by Cembra Auto Finance AG (the Guarantor). Under the terms of the guarantee, the guarantor is obliged to make payments of principal and interest to bondholders upon certain triggering events as described in the base prospectus (dated 20 June 2025). The guarantor obligation is limited to the resources available to it, including the cover pool of auto lease assets. The maximum potential amount of future payments the guarantor could be required to make under the guarantee is TCHF 461,068 as at 30 June 2026. The guarantee represents a contingent liability, under ASC 460, Guarantees, and management has assessed the likelihood of the guarantee being triggered as remote.

Swiss banking law and the deposit insurance system require Swiss banks and securities dealers to jointly guarantee an amount of up to CHF 6 billion for privileged client deposits in the event that a Swiss bank or securities dealer becomes insolvent. Upon occurrence of a payout event triggered by a specified restriction of business imposed by FINMA or by the compulsory liquidation of another deposit-taking bank, the Group's contribution will be calculated based on its share of privileged deposits in proportion to total privileged deposits. Based on FINMA's estimate, the Group's share in the deposit insurance guarantee programme was TCHF 16,299 as at 30 June 2026 and 31 December 2025. The Group pledged in favour of esisuisse half of the required contribution obligation. The deposit insurance is a guarantee and exposes the Group to additional risk. As at 30 June 2026, the Group considers the probability of a material loss from this obligation to be remote.

CembraPay AG issues payment guarantees towards merchants for cases in which the customers will not meet their financial obligations towards them, through a variety of payment guarantee products. These payment guarantees cover the off-balance sheet exposure that represents the outstanding balance to the merchants prior to the guarantee execution timeline (on-balance sheet exposure). As of 28 February 2026 the payment guarantee product is no longer offered and therefore no exposure as of 30 June 2026.

Allowance for credit losses on the irrevocable off-balance sheet commitments and financial guarantees is provided through the credit loss provision, but recorded as a separate liability included in other liabilities.

For details on rental commitments under non-cancellable operating leases refer to note 7. Property, equipment and software.

20. Financial instruments

The following table provides information about the assets and liabilities not carried at fair value in the consolidated statement of financial position.

The table excludes finance leases and non-financial assets and liabilities and convertible bonds. The assets and liabilities discussed below are considered to be Level 3 (for the definition see note 1 of the Consolidated Financial Statements in the Annual Report 2025).

	30 June 2026		31 December 2025	
CHF in thousands	**Carrying amount net**	**Estimated fair value**	Carrying amount net	Estimated fair value
Assets				
Loans	**3,445,679**	**3,590,477**	3,389,961	3,536,302
Liabilities				
Deposits	**– 3,589,557**	**– 3,639,342**	– 3,589,651	– 3,655,556
Borrowings	**– 2,456,084**	**– 2,505,974**	– 2,550,738	– 2,609,056

Fair values are estimated as follows:

Loans
Fair value calculation is based on a discounted future cash flows methodology, using current market interest rate data adjusted for inherent credit risk or quoted market prices and recent transactions, if available.

Deposits and borrowings
If no market quotes are available, the fair value calculation is based on a discounted future cash flows methodology, using current effective interest rate data or current market interest rate data that is available to the Group for similar financial instruments.

Assets and liabilities that are reflected in the accompanying financial statements at a carrying value deemed to represent fair value are not included in the above disclosures; such items include cash and equivalents, investment securities, other assets, accrued expenses and other liabilities.

21. Variable interest entities

The Group utilises special purpose entities to facilitate the issuance of covered bonds and auto-finance securitisations to securitise auto lease financing receivables. These entities are accounted as variable interest entities ("VIEs") and the Group consolidates those VIEs for which it is the primary beneficiary in accordance with ASC 810.

In 2025, the Group has established a covered bond programme under which the issued bonds are guaranteed to bondholders by Cembra Auto Finance AG (the Guarantor). Under the terms of the guarantee, the guarantor is obliged to make payments of principal and interest to bondholders upon certain triggering events as described in the base prospectus (dated 20 June 2025). The guarantor obligation is limited to the resources available to it, including the cover pool of auto lease assets (see note 19. Commitments and guarantees). The cover pool is encumbered as collateral in connection to the covered bond programme (see note 5. Financing receivables and allowance for losses). The Bank retains servicing rights and substantially all risks and rewards. For the bonds issued by the Bank under the covered bond programme refer to note 12. Short-term and long-term debt.

In May 2023, the Group launched its seventh securitisation transaction (Swiss Auto Lease 2023-1 GmbH) and issued a floating rate senior loan of TCHF 275,000 with a coupon of 2.5825% per annum and an optional redemption date of three years from the date of issuance. For details, please refer to note 12. Short-term and long-term debt and to note 13. Derivatives and hedge instruments.

In May 2026, the issued floating rate senior loan of TCHF 275,000 with a coupon of 2.5825% has been fully redeemed.

The table below summarises the assets and liabilities of the consolidated VIEs described above:

CHF in thousands	30 June 2026	31 December 2025
Assets		
Financing receivables, net	–	306,730
Financing leases	–	306,730
Loans	–	–
Other assets	**2,750**	27,234
Total assets	**2,750**	**333,964**
Liabilities		
Accrued expenses and other liabilities	**396**	7,398
Non-recourse borrowings	–	274,934
Total liabilities	**396**	**282,332**

Revenues from the consolidated VIEs amounted to TCHF 6,622 and TCHF 10,292 for the periods ended 30 June 2026 and 2025, respectively. Related expenses consisted primarily of provisions for losses of TCHF 1,065 and TCHF 956 , general and administrative expenses related to portfolio service costs of TCHF 49 and TCHF 415 and interest expense of TCHF 2,947 and TCHF 3,653 for the periods ended 30 June 2026 and 2025, respectively. These amounts do not include intercompany revenues and costs, principally fees and interest between the Bank and the VIEs, which are eliminated for consolidation purposes.

22. Related-party transactions

The Group had no related-party transactions in the first half-year of 2026 outside the normal course of business.

23. Interest income

The details of interest income are shown below:

For the six months ended (CHF in thousands)	30 June 2026	30 June 2025
Personal loans	**82,571**	88,888
Auto leases and loans	**89,796**	89,222
Credit cards	**51,450**	50,990
Other [1]	**1,408**	2,315
Total	**225,225**	**231,416**

1 Other includes interest income from cash, investment securities and BNPL

24. Interest expense

The details of interest expense are shown below:

For the six months ended (CHF in thousands)	30 June 2026	30 June 2025
Interest expense on ABS	**2,986**	3,702
Interest expense on deposits	**17,242**	22,262
Interest expense on debt	**20,704**	21,147
Total	**40,932**	**47,111**

25. Commission and fee income

The details of commission and fee income are shown below:

For the six months ended (CHF in thousands)	30 June 2026	30 June 2025
Insurance	**11,059**	11,609
Credit cards	**42,808**	44,110
Loans and leases	**9,406**	8,512
BNPL [1]	**19,440**	19,388
Other	**224**	– 625
Total	**82,937**	**82,994**

[1] BNPL includes fee income related to CembraPay AG

26. General and administrative expenses

The details of general and administrative expenses are shown below:

For the six months ended (CHF in thousands)	30 June 2026	30 June 2025
Professional services	**9,866**	11,195
Marketing [1]	**4,644**	4,669
Collection fees	**9,219**	7,785
Postage and stationery	**5,113**	5,675
Rental expense under operating leases	**2,630**	2,970
Information technology	**23,432**	27,743
Depreciation and amortisation	**7,319**	10,162
Other	**– 6,837**	– 5,368
Total	**55,385**	**64,831**

[1] Marketing includes advertising costs, which are expensed as incurred

27. Restructuring costs

In 2024 Cembra announced a restructuring plan with the objective of enhancing operational efficiency and optimising cost structure. This will be achieved through using internal capabilities and by outsourcing of certain services. The previously announced restructuring plan with the objective of enhancing operational efficiency and optimising cost structure has been terminated by the end of September 2025. As of 30 June 2025 the Group incurred TCHF 2,201 of the costs related to the restructuring programme.

28. Off-balance sheet arrangements

At 30 June 2026 and 31 December 2025 , the Group has the following maximum contractual exposure to credit risk resulting from off-balance sheet arrangements:

CHF in thousands	30 June 2026	31 December 2025
Ordinary course of business lending commitments	**251,156**	166,620
Unused revolving loan facilities	**29,994**	36,541
Unused credit card facilities	**3,402,517**	3,361,119

Commitments to extend credit lines are agreements to lend to a customer as long as there is no violation of condition established in the contract. Commitments generally have fixed expiration dates, or other termination clauses. Loan commitments are most often uncollateralised and may be drawn upon up to the total amounts to which the Group is committed. Total commitment amounts do not necessarily represent future cash requirements as the lines of credit may expire or be terminated without being fully drawn upon. No additional allowance for losses was deemed necessary for these unused commitments since the Group can terminate the lines of credit at any time unilaterally.

Allowance for credit losses on the irrevocable off-balance sheet credit exposures is provided through the credit loss provision, but recorded as a separate liability included in other liabilities.

29. Subsequent events

Cembra has signed an agreement for the acquisition of the substantial part of Santander Consumer Finance's Swiss auto financing business. The transaction comprises a lending portfolio of about CHF 800 million as well as the intended transfer of nine partner relationships (manufacturers and importers). The agreement aims to ensure continuity for these partners as the business transitions to Cembra. The transaction is expected to close in November 2026, subject to customary closing conditions.

The acquisition will significantly strengthen Cembra's auto financing business, particularly in the new car segment. It will broaden Cembra's network of automotive partners and creates further opportunities for profitable growth.

As part of the transaction, Cembra will also become Santander's exclusive Swiss partner for pan-European leasing and vehicle financing programmes. This will give Cembra access to international manufacturer programmes and further strengthen its position as a preferred financing partner for automotive manufacturers and importers.

The transaction will be financed through a combination of approximately CHF 680 million of additional debt and around CHF 120 million of equity-related instruments, including the planned use of treasury shares corresponding to about 2.0% of share capital.

Information for Shareholders

Cembra Money Bank AG registered shares

Stock exchange listing	SIX Swiss Exchange
ISIN	CH0225173167
Ticker symbol	CMBN.SW (Bloomberg)
Security number	22517316
Par value	CHF 1.00
Number of shares	30,000,000
Selected indices	SPI, EuroStoxx 600
Major shareholders	More than 15% and less than 20% of the shares: UBS Fund Management (Switzerland) More than 3% and less than 5% of the shares: BlackRock Inc.

Credit ratings

Standard & Poor's	A– (long-term)
Standard & Poor's	A–2 (short-term)
Zürcher Kantonalbank	A–

Sustainability ratings

MSCI ESG®	AAA
Sustainalytics®	Low ESG risk
ISS Corporate ESG Rating	PRIME

Financial calendar

Annual Report 2026	18 March 2027
Annual General Meeting 2027	20 April 2027

Contacts

Investor Relations	E-mail: investor.relations@cembra.ch Telephone: + 41 44 439 85 72
Media Relations	E-mail: media@cembra.ch Telephone: + 41 44 439 85 12

Cembra Money Bank AG
Bändliweg 20
8048 Zurich, Switzerland

Where to find us

Branches

Bern
Schwanengasse 1
3001 Bern
031 328 51 10

Lausanne
Rue de Genève 17
1003 Lausanne
021 310 40 50

Lugano
Via E. Bossi 1
6901 Lugano
091 910 69 10

St. Gallen
Oberer Graben 3
9004 St. Gallen
071 227 19 19

Zurich
Löwenstrasse 52
8001 Zurich
044 227 70 40

Subsidiary

CembraPay AG
Bändliweg 20
8048 Zurich
041 227 05 05

Headquarters

Cembra Money Bank AG
Bändliweg 20
8048 Zurich
044 439 54 50

This interim report is available in English only at www.cembra.ch/financialreports.